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## QUARTERLY NARRATIVE UPDATE Q3-2020

<b>Project Title</b>	<b>Development of a Monitoring and Evaluation Framework for the North of Africa Window of the European Union Emergency Trust Fund for Africa (MENOA)</b>	
<b>Contract/Reference Nr.</b>	T05-EUTF-NOA-REG-03-01	
<b>Project Reporting Period</b>	01 July 2020 – 30 September 2020	
<b>Contact Person</b>	[REDACTED] ICMPD	
<b>Telephone</b>	[REDACTED]	[REDACTED]

Key Project Data	
<b>Countries</b>	Algeria, Egypt, Libya, Morocco, Tunisia
<b>Donor</b>	Directorate-General for European Neighbourhood Policy and Enlargement Negotiations (DG NEAR), European Commission
<b>Project partners</b>	<ul style="list-style-type: none"> <li>• DG NEAR</li> <li>• EU Delegations in Algeria, Egypt, Libya, Tunisia, and Morocco</li> <li>• DG NEAR’s Implementing Partners in North Africa</li> <li>• DG DEVCO</li> <li>• Altai</li> </ul>
<b>Total project duration</b>	14.11.2017 - 14.02.2021 (39 months)
<b>Total project budget</b>	EUR 2.118.036

### SUMMARY

This quarterly report covers progress and results on the service contract *Development of a Monitoring and Evaluation Framework for the North of Africa Window of the European Union Emergency Trust Fund for Africa (MENOA)* for the period 01 July 2020, to 30 September 2020. The MENOA contract is funded by the European Union, overseen by DG NEAR and implemented by the International Centre for Migration Policy Development (ICMPD).

As in previous reporting periods, Q3 2020 featured significant progress on several key planned outputs and outcomes for MENOA

- [\(Section 1\)](#) EU Trust Fund for Africa (EUTF) North of Africa (NOA) Action Fiche and Implementing Partner (IP) log frame development and alignment
- [\(Section 2\)](#) Data collection tools (DCT) update and preparation
- [\(Section 3\)](#) AKVO data entry on EUTF common output indicators (COIs)



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- ([Section 4](#)) Technical inputs on DG DEVCO revised definitions to COIs for the Horn of Africa and Sahel and Lake Chad window
- ([Section 5](#)) Integration of DG NEAR and EU Delegation feedback on EUTF NOA Monitoring Reports 2 and 3 (NMR2 and NMR3)
- ([Section 6](#)) Development and data collection for the MENOA Lessons Learned report on the development, operationalisation and use of the EUTF NOA Monitoring and Learning System (MLS)
- ([Section 7](#)) Ongoing engagement and exchange with the eMGPP team to develop data sources for the EUTF NOA specific and strategic objectives
- **Annex:** [updated MENOA log frame](#) reporting progress on the MENOA output and outcome indicators

## PROJECT STRUCTURES

### No-Cost Extension (NCE) Submission

In consultation with DG NEAR, the MENOA team submitted a formal request for a three-month no-cost extension, until 14 February 2021. Following unintended delays related to the COVID-19 pandemic and resulting restrictions as well as DG NEAR requests for unplanned key ad hoc technical deliverables, the team made this request to ensure the delivery of all planned analyses and deliverables before project end.

### Project structures

- Continuation of weekly ICMPD MENOA team meetings to review progress, identify challenges, and brainstorm solutions
- Continuation of regular check-in meetings with DG NEAR to discuss on-going project activities and results
- Continuation of MLS technical assistance via the “M&E Helpdesk” – including IPs and Action Fiches log frame alignments.
- Continuation of Contract planning and monitoring spreadsheet updates to keep DG NEAR informed on the status of IP log frame alignments, AKVO data input, and DCT development
- Continuation of regular discussions with NOA EUDs to increase communication on IPs progress and data collection
- Development of lessons learned methodology, data collection and initial analysis
- Further improvement and updates to DCTs customised to each project log frame.
- NMR revisions
- Technical Memos on COIs

## MENOA IMPLEMENTATION AND RESULTS

This section provides detailed information on MENOA project activities and results during Q3 2020. Each topic concludes with the named results and outputs to which the work contributed as identified in the contract log frame. Annex 1 reports on project progress on and achievement of results against indicators in the MENOA log frame.



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## 1. Log frame development and alignment

In close cooperation with IPs of both existing and new EUTF funded projects, the ICMPD team continued to support IPs in aligning their EUTF NOA project log frames with the EUTF strategic and specific objectives.

Beyond aligning projects with the EUTF NOA strategic and specific objectives, the team continued to support IPs to choose, define, refine and/or focus their outputs and immediate outcomes as well as develop a relevant, comprehensive set of paired indicators. This included regular video / phone meetings and email conversations to align project log frames and to identify the most pertinent outputs, outcomes, and indicators at each level. This work contributed to ensuring a coherent approach and use of the MLS in NOA as well as building IP, DG NEAR and EUD staff capacity on the development and use of the MLS.

During Q3 2020, the team, in cooperation with the respective EUDs, worked on the alignment or the review of several EUTF NOA-funded projects, most notably including several new COVID-19 actions in Libya. ICMPD worked closely on alignments with UNHCR Morocco, WHO (several Libya actions), GIZ, UNICEF, Caritas, and IOM.

*This work contributed to Result 1.1.1 Initiatives implemented under the EUTF NOA are logically consistent and in line with the programmes' intervention logic. It helped deliver Output 1.1.1.7 Action fiches, DoAs and log frames reviewed, commented and aligned with the MLS. It also relied upon the previously delivered Output 1.1.1.5 Excel tool for the alignment of log frames ('logframer').*

## 2. Data collection tools (DCT) preparation

A total of **27** tailor-made DCTs were sent to IPs during this reporting period. More DCTs were prepared than those sent out, due to pending clarifications and confirmations of log frame-related changes, inconsistencies, or pending contracting for some already aligned projects.

Alongside the sent DCTs, IPs were encouraged to submit their qualitative reports and were encouraged to use the non-obligatory narrative reporting template developed by ICMPD. The purpose of the template is to help guide IP reporting and ensure a comprehensive set of comparable data for analysis and inclusion in the NMRs. The use of this template/tool remains optional to support the favoured flexible approach to reporting for the MLS and to ensure that it does not become an additional burden for those IPs with well-established reporting procedures in place.

*This work contributed to Result 1.1.2 Technical system for the processing of data and reporting in line with the MLS is in place; and Result 1.1.4 Data for the defined indicators are collected, processed and reported regularly. It also delivered Output 1.1.3.1 Template for IPs for the reporting of data on outputs and IOs (customised) based on the previously delivered Output 1.1.2.1 Database for quantitative monitoring data set up. Follow-up support has also contributed significantly to Output 1.1.4.4 In-person support to IPs on data collection and reporting, albeit online due to consequences of Covid-19.*



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### **3. AKVO data entry on project common output indicators (COIs)**

In July and August, the MENOA team conducted a review and update of entries on the AKVO platform. This entailed the creation of new profiles for projects which have been contracted since the last reporting period using the final contracted DoAs as reference. Given some technical constraints due to which some published profiles were still not visible to the public, the MENOA team coordinated with AKVO RsR support to rectify this issue. In August 2020, the MENOA team updated the result and/or target values for the 32 distinct EUTF NOA-supported projects. All 3 projects under LY-05 action fiche were published and checked during this time.

In early Q4 2020, the MENOA team plans to update AKVO again using the IPs' updated DCTs sent by the October 2020 deadline for inclusion in NMR4.

*This work contributed to Result 1.1.4. Data for the defined indicators are collected, processed and reported regularly*

### **4. Technical input on EUTF NOA Common Output Indicators (COIs)**

In Q2, the team had developed reviewed and updated DG DEVCO and DG NEAR' several proposed COVID-19 indicators (see 5 in Quarterly report 2) <sup>1</sup>.

During Q3, DG DEVCO compiled and shared a set of proposed revisions to the definitions and disaggregations for the SLC and HOA windows into a "EUTF Methodological Notes". DG NEAR requested the MENOA team's technical review and input on DG DEVCO's proposed revisions to the COI definitions, even though they are not relevant to the NOA window. As was established in 2018, DG NEAR supported and launched projects in NOA earlier than in the other windows. As projects were funded, the ICMPD MENOA team supported IPs and DG NEAR to align these projects with the EUTF NOA strategic and specific objectives. As such, these projects were implemented before the COIs were developed. To ensure continuity in reporting, the ICMPD MENOA team worked with the IPs to choose 1 to 3 COIs and add them to IP log frames for reporting. DG NEAR and DG DEVCO agreed that once HoA and SLC windows began implementing, they would use a different approach to the COIs since the advanced stage of project implementation in NOA and the well-established NOA monitoring system meant that it was not possible to change NOA IP COIs without compromising the continuity and comparability of the data IPs had already begun to collect and report.

DG NEAR asked the ICMPD MENOA team to provide feedback on DG DEVCO's revised definitions and methodological notes for in the SLC and HOA windows as a technical support and to increase understanding of DG DEVCO's approach.

Directly resulting from the work initiated earlier by DG DEVCO, the European Commission introduced and communicated a methodological note to all EUTF IPs detailing the changes to the 41 common output indicators (COI) on 15 July 2020.

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<sup>1</sup> ICMPD feedback on additional proposed revisions to EUTF common output indicators disaggregation definitions (sent 24 June 2020)



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Given its dissemination to all EUTF IPs, including NOA, and the need for coherent monitoring across all three windows, the MENOA team developed a structured approach to the changes in COIs in NOA. To address the challenges, the team communicated a note to DG NEAR on 14 September to highlight the nature of the changes, raise potential issues and to propose a sound and participatory approach that will ensure sufficient stability and coherency in the reporting.

*This work contributed to Result 1.1.4. Data for the defined indicators are collected, processed and reported regularly.*

## **5. Integration of DG NEAR and EU Delegations feedback on EUTF NOA Monitoring Report 2 and 3 (NMR2 and NMR3)**

**NMR2:** After incorporating multiple rounds of comments from DG NEAR, IPs and EUDs, including a final round of DG NEAR's input received at the end of August 2020, the team finalized NMR2 and sent it to DG NEAR for dissemination to stakeholders and publication on the EUTF website<sup>2</sup>.

**NMR3:** As mentioned, the ICMPD MENOA team delivered a comprehensive draft of NMR3 to DG NEAR on deadline (15 June 2020) in Q2 2020. During Q3, the team integrated several rounds of comments provided by DG NEAR and EUDs and worked towards the report's finalization. Covering the six months between 15 October 2019 and 15 April 2020<sup>3</sup>, the report offers insights into the progress on results, challenges encountered and lessons learned from implementation of the EUTF NOA strategy and initiatives in the region. Among other analyses, the report provides an initial overview of stakeholder's responses to the COVID-19 resulting challenges<sup>4</sup>.

*This work contributed to Result 1.1.4 Data for the defined indicators are collected, processed and reported regularly; and delivered Output 1.1.4.8 Analytic reports (regional level) and Output 1.1.4.9 Analytic reports (national level) for 2019.*

## **6. Development and data collection for the MENOA Lessons Learned report on the development, operationalisation and use of the EUTF NOA Monitoring and Learning System (MLS)**

The team started implementing a series of activities to support the drafting of a Lessons learned report focused on the EUTF NOA MLS and supporting processes. This analysis will (1) capture insights on the development, launch, implementation and learning from an MLS for on a large-scale, regional, migration-focused strategy and initiative, (2) highlight the strengths and weaknesses of designing and implementing an MLS of this type and scale, and (3) draw lessons on how to improve the effectiveness and efficiency of an MLS for future EU strategies and initiatives. Using a mixed-methods

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<sup>2</sup> A finalized version of the report was submitted to DG NEAR on 22.10.2020 for layout and format review. This will be reported in the next MENOA quarterly report.

<sup>3</sup> 15 April was the cut-off date; however, some exceptions were made (following prior approval) for an April 30 deadline

<sup>4</sup> The report was submitted on 22.10.2020 as will be reported in the next quarterly report.



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approach, the ICMPD MENOA team developed several data collection tools, including a semi-structured interview guide and online survey instrument to collect original data that will complement a comprehensive qualitative and quantitative analysis of the key project documents and administrative data. The team will triangulate the outputs of these analyses to develop key findings and likely, recommendations on the development, implementation and use of an MLS for the EU to support monitoring and learning as a key input to oversight, guidance and decision-making as well as future design of regional migration initiatives.

### **7. Ongoing engagement and exchange with eMGPP team to develop sources for the EUTF NOA specific and strategic objectives**

Both cross-team members and ICMPD MENOA team members continued to provide extensive support to the eMGPP project. The original survey was finalised and translated through the support of the ICMPD MENOA team, who also participated in rigorous quality assurance of all related outputs. The team also continued research to enrich the third party data inventory as well as the development of the data identification missions with national actors in each of the target countries in North Africa. The first data identification mission with Tunisia, which will pilot the series of missions and take place remotely, is set to take place in early Q4 2020. The ICMPD MENOA team will co-lead this activity along with the eMGPP colleagues.

## **CHALLENGES AND SOLUTIONS**

- **COVID-19 specific measures:** COVID-19 office restrictions related measures and changes implemented during Q2 remained in place during Q3.
- **Reshuffling of revamped new COIs:** The changes to COIs and introduction of the new COIs raised a series of challenges. The initially agreed upon course of action, for the NOA window to keep reporting on the same COIs for stability, had to be slightly corrected and balanced to allow for the functioning of the reporting system at the EUTF level in the long term. To tackle the challenge, the team reflected on the nature of the changes and the extent of the problem for sustainability and presented a first comment to the methodological note on 14 September -see [section 4](#).

### **Other challenges included:**

- **Lack of final DOAs:** [Challenge] A recurrent issue facing the team has been the lack of information on final, approved DOAs from IPs. [Mitigation solution] To tackle the challenge, the team exchanged with DG NEAR on a heightened basis to clarify the status of relevant projects. Access to approved DOAs in a timely manner is vital to MENOA's processes in all



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areas, especially log frame alignment, data collection and AKVO entry. In that light, cooperation with DG NEAR has been instrumental.

- **Lack of/or inconsistent reporting:** [Challenge] In several instances, and for diverse reasons, IPs had difficulty, did not, or inconsistently reported qualitative and/or quantitative data for NMR3. [Mitigation solution] Addressing the challenge where needed, the team's Lead Reviewers ensured increased communication with IPs to clarify, identify, and receive previously unreported data.

## MAIN ACTIVITIES FOR THE NEXT PROJECT QUARTER

The main activities planned for Q4 2020 include:

- Further implementation of the COVID-19 indicators and other new COIs for existing and forthcoming NOA projects, as applicable
- Webpage development to support IPs, EUDs, and DG NEAR with the next phase of monitoring and learning;
- Continuation of collection and analysis of IP quantitative and qualitative monitoring data for the fourth EUTF NOA Monitoring Report (NMR4);
- Preparation of a EUTF NOA portfolio analysis, country, and regional level portraits for NMR4;
- Log frame alignment and revisions for existing EUTF NOA IPs and contracts/projects;
- Log frame alignment for new Action Fiches and contracts/projects in preparation for upcoming operational committee meetings;
- Updates to DG NEAR using the reporting tool (Contract Planning and Monitoring spreadsheet) to provide an update on the status of each IP as needed;
- Updates to data in AKVO and validation with IPs of published information;
- Further coordination and planning with eMGPP on data sources, data collection and analysis plans to assess progress related to the EUTF NOA specific and strategic objectives;
- Ad hoc requests from DG NEAR for deliverables and from EUDs and IPs for technical assistance;
- Finalization of Lessons Learned activities and a draft report integrating the interviews and survey results.

Here under **MENOA Updated Log Frame**, reporting on the progress and achievement to date (in green).



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Results chain	Indicators	Baseline (incl. reference year)	Targets (incl. reference year)	Sources and means of verification	Assumptions
<b>Overall objectives/ Impacts</b>					
To contribute to the setting up of a coherent, measurable and impact-oriented cooperation framework for the EUTF	% of EUTF NOA projects whose strategic objectives align with those of the EUTF NOA	0	At least 80% of EUTF NOA projects pursue EUTF NOA strategic objectives (2020)	EUTF Annual report 2018, 2019, and 2020 EUTF Programme Evaluations	
	% of EUTF NOA projects reporting data at the individual project output and EUTF macro output indicator level		At least 80% of the EUTF NOA projects' reporting output-level data (2020)  To date, all contracts have been aligned with EUTF NOA objectives except for IOM and MdM's contracts, at EUTF NEAR's request	Audit report of the European Court of Auditors MENOA database AKVO database	
<b>Specific objectives/ Outcomes</b>					

<p>SpO1</p> <p>To increase institutional knowledge of EUTF NOA projects' initial results (progress on output level indicators) and what shows promise of effectiveness</p>	<p>% of EU headquarters and EU delegation staff with increased knowledge of EUTF NOA results and promising strategies</p>	<p>0</p>	<p>At least 80% of EU staff report an increased knowledge of EUTF progress and promising strategies (to be assessed end of 2020)</p>	<p>Project documentation including data from webinar follow up survey and LL exercise as applicable</p>	<ul style="list-style-type: none"> <li>EU TF strategic goals in the EU TF strategic document demonstrate internal coherence (annual revision)</li> <li>All EU TF NOA approved projects are shared with ICMPPD for review and revision</li> <li>Willingness of IPs to revise and align LFs and DOAs with EUTF NOA M&amp;E framework</li> <li>Government partners and security situation allow for IPs to implement initiatives and collect data on each one</li> <li>There is no subordinate restructuring of M&amp;E system for all EU initiatives</li> <li>M&amp;E results are shared with key stakeholders</li> </ul>
<p>SpO2</p> <p>To enlarge internal knowledge of how to establish and support MLS systems for large regional and multi-topical EU programmes such as the EUTF.</p>	<p>% of DG NEAR staff involved in EU TF NOA framework who report benefits from increased M&amp;E activities and results</p>	<p>0</p>	<p>At least 50% of DG NEAR staff involved in EUTF NOA framework report benefits from increased M&amp;E activities and results (to be assessed end of 2020)</p>	<p>Interviews with stakeholders from DG NEAR including data from webinar follow up survey and LL exercise as applicable</p>	<ul style="list-style-type: none"> <li>Government partners and security situation allow for IPs to implement initiatives and collect data on each one</li> <li>There is no subordinate restructuring of M&amp;E system for all EU initiatives</li> <li>M&amp;E results are shared with key stakeholders</li> </ul>

Component objectives/ Medium term outcomes

CO1.1 To improve the monitoring and evaluation of the initiatives implemented under the EUTF NOA	All elements of an MLS designed and in place	0	100% complete (2018)	Project documentation	Projects fulfil the M&E requirements
CO2.1 To increase the competencies of EU headquarters, EU delegations and implementing partners to implement an MLS (operational)	Share of stakeholders in the programme who report an increase in competencies to use an M&E system	0	At least 80% of stakeholders perceive the increase in competencies to implement M&E system as "high" or "very high" (To be assessed end of 2020)	Project documentation including data from webinar follow up survey and LL exercise as applicable	Stakeholders make use of their increased M&E competencies
CO2.2 To institutionalise the knowledge and experiences gained in the course of the monitoring and evaluation of initiatives implemented – lessons learned at output level (level of implementation)	Share of stakeholders in the programme who perceive that the knowledge and experience gained have been institutionalised	0	At least 80% of stakeholders perceive that the knowledge and experience gained have been institutionalised (to be assessed end of 2020)		

Results/ Short term outcomes

<p>Result 1.1.1</p> <p>Initiatives implemented under the EUTF NOA are logically consistent and in line with the programmes' intervention logic</p>	<p>% of initiatives under the EUTF NOA which are assessed by evaluators/auditors as logically consistent and in line with the programmes' intervention logic</p>	<p>0</p>	<p>80% of initiatives under the EUTF NOA are assessed by evaluators/auditors as logically consistent and in line with the programmes' intervention logic (2020)</p> <p>DG NEAR to share any evaluations from IPs with ICMPD to be reviewed, analysed and included in NIMR4 as available</p>	<p>External EUTF NOA evaluations and/or data from webinar follow up survey and LL exercise as available and applicable</p> <p>Emails from EUD or DG NEAR noting their acceptance of the aligned log frame as logically consistent</p>	
<p>Result 1.1.2</p> <p>Technical system for the processing of data and reporting in line with the MLS framework is in place</p>	<p>Availability of technical system for the processing of data and reporting of indicators as defined by the M&amp;E framework</p>	<p>0</p>	<p>1 (2018)</p>	<p>Project documentation</p>	
<p>Result 1.1.3</p>	<p>Stakeholders</p>	<p>0</p>	<p>80% of stakeholders</p>	<p>Project</p>	

<p>Procedures for data collection and reporting are defined and in place</p>	<p>perception of usefulness, comprehensiveness and accuracy of procedures for data collection and reporting</p>		<p>perceive procedures for data collection and reporting as very useful, comprehensive and accurate (2020)</p>	<p>documentation including data from webinar follow up survey and LL exercise as applicable</p>	
<p>Result 1.1.4 Data for the defined indicators are collected, processed and reported regularly</p>	<p>- Availability of qualitative and quantitative data sets</p>	<p>0</p>	<p>Data submitted by IPs in 2020</p>	<p>Data on COIs from IPs as analysed for NMRs</p>	
	<p>-Stakeholders' perception (EUTF donors) on usefulness of information provided in the annual monitoring reports</p>	<p>0</p>	<p>- Stakeholders assess the usefulness of information provided in the annual monitoring reports as "very useful" (2020)</p>		
<p>Result 1.1.5 External evaluations are conducted in line with international evaluation standards</p>	<p>Compliance of external evaluations with Programme Evaluation Standards of the Joint Committee on Standards</p>	<p>0</p>	<p>All external evaluations received to be analysed and included in NMR reports, as available</p>	<p>External evaluations of the EUTF NOA as provided by DG NEAR to be analysed and included in NMR4 as available by country</p>	

					(distinct subsection NMRs for any country submitting evaluation reports for analysis and inclusion)	
Result 2.1.1 EU headquarters, EU delegations and project implementers have increased knowledge and skills in the area of monitoring and learning system	Share of EU headquarters, EU delegations and project implementers who report increase in knowledge and skills in the area of project design, monitoring and evaluation	0	80% of stakeholders perceive increase in knowledge and skills in the area of project design, monitoring and evaluation as "very high" (2020)	Project documentation, including data from webinar follow up survey and LL exercise as applicable		
Result 2.2.1 Lessons learned and experiences gained in the course of the MLS of the initiatives implemented are systematised and accessible for all stakeholders	Stakeholders at EU delegations and/or EU headquarters perception of accessibility and usefulness of lessons learned and experiences	0	80% of stakeholders perceive accessibility and usefulness of lessons learned and experiences systematised as "very good" (2020)	Project documentation, including data from webinar follow up survey and LL exercise as applicable		

	systematised					
Outputs related to Result 1.1.1 Initiatives implemented under the EUTF NOA are logically consistent and in line with the programmes' intervention logic						
Output 1.1.1.1 Aligning NOA MLS framework with the structure of the EUTF Sahel and HOA windows	Support NOA IPs to include and report on 1-3 of the 41 COIs					<ul style="list-style-type: none"> <li>Outputs are accessible for all stakeholders</li> <li>Outputs and support services are used by stakeholders</li> </ul>
Output 1.1.1.2 Updated version of the Result Matrix	Availability of updated versions of the Result Matrix	0	1 (2018) 1 (2019)	Project documentation		
Output 1.1.1.3 French translation of the updated versions of the Result Matrix	Availability of French translation	0	1 (2018) 1 (2019)	Project documentation		
Output 1.1.1.4 Check lists for IPs and EU DEL	Availability of check lists	0	1 (2018)	Project documentation		
Output 1.1.1.5 Excel tool for the alignment of log frames ('logframer')	Availability of 'logframer'	0	1 (2018)	Project documentation		
Output 1.1.1.6	Availability of internal	0	1 (2018)	Project		

Internal guidelines for the review and alignment of project log frames	guidelines	0	documentation	documentation
<p>Output 1.1.1.7</p> <p>Action fiches, DoAs and logframes reviewed, commented and aligned with the MLS framework</p>	<p>% of EUTF NOA action fiches, DoAs and project log frames reviewed, commented and aligned</p>	<p>0</p>	<p>50% of all action fiches, 70% of all DoAs and 90% of all project log frames (2020)</p> <p>To date, all AF, DOAs, and LF have been aligned; IOM and MidM LFs have not been aligned yet. DG NEAM's request</p>	<p>Project documentation</p>
<p>Output 1.1.1.8</p> <p>Skype/ WebEx or telephone conferences to discuss the suggestions for alignment and indicators</p>	<p>Share of projects receiving support via Skype or telephone</p>	<p>0</p>	<p>100% of all projects the DoAs or log frames of which were reviewed received support (2020)</p> <p>To date, all IPs requesting alignment have received technical support</p>	<p>Project documentation</p>
<p>Output 1.1.1.9</p> <p>In-person meetings with IPs to discuss the suggestions for</p>	<p>Share of IPs (lead partners) met in-person to discuss</p>	<p>0</p>	<p>80% of the lead partners were met at least once in-person</p>	<p>Project documentation</p>

alignment and indicators	project alignment and indicators		(2020) To be assessed end of 2020 (and mitigated by COVID-19)		
Output 1.1.1.10 Updated guidelines for IPs	Availability of up-dated guidelines	0	1 (2018) 1 (2019) 1 (2020)	Project documentation	
Output 1.1.1.11 French versions of up-dated guidelines	Availability of French versions of up-dated guidelines	0	1 (2018) 1 (2019) 1 (2020)	Project documentation	
<b>Outputs related to Result 1.1.2 Technical system for the processing of data and reporting in line with the MLS framework is in place</b>					
Output 1.1.2.1 Database for quantitative monitoring data set up	Availability of database		1 (2018)	Project documentation	<ul style="list-style-type: none"> <li>• <b>Outputs are accessible for all stakeholders</b></li> <li>• <b>Outputs and support services are used by stakeholders</b></li> </ul>
Output 1.1.2.2 Database for qualitative monitoring data set up	Availability of database		1 (2018)	Project documentation	
<b>Outputs related to Result 1.1.3 Procedures for data collection and reporting are defined and in place</b>					
Output 1.1.3.1 Template for IPs for the	Availability of templates	0	1 (2018)	Project documentation	<ul style="list-style-type: none"> <li>• <b>Outputs are accessible for all stakeholders</b></li> </ul>

reporting of data on outputs and IOs (customised data collection tool or DCT)						<ul style="list-style-type: none"> <li>Outputs and support services are used by stakeholders</li> </ul>
Output 1.1.3.2 Guidelines for template for IPs for the reporting of data on outputs and IOs (instructions included in the customised data collection tool or DCT)	Availability of Guidelines	0	1 (2018)	Project documentation		
Output 1.1.3.3 Examples of tools for data collection	Availability of tools for data collections	0	At least 4 (2018)	Project documentation including sample survey tools		
Outputs related to Result 1.1.4 Data for the defined indicators are collected, processed and reported regularly						
Output 1.1.4.1 Roster of relevant data collections as reference point for strategic and context indicators	Availability of a roster for relevant data collections	0	1 (2018)	Project documentation NOTE: We completed several rounds of this and then handed over to eMGPP to continue work on this		<ul style="list-style-type: none"> <li>Outputs are accessible for all stakeholders</li> <li>Outputs and support services are used by stakeholders</li> </ul>
Output 1.1.4.2 List of questions to be included	Availability of list of survey	0	1 (2018)	Project documentation		

into the MEDHIMS surveys	questions	0				
Output 1.1.4.3 Organisation of data identification missions in the target countries of the NOA	No. of countries visited No. of stakeholders interviewed per country	0	At least 3 countries visited by end of 2018 At least 7 stakeholders interviewed per country	Project documentation NOTE: We developed the concept for this and identified agencies to meet and then handed over to eMGPP to complete		
Output 1.1.4.4 In-person support to IPs on data collection and reporting	Share of IPs (lead partners) met in-person to support them with data collection and reporting	0	80% of the lead partners were met at least once in-person (2020) (due to COVID-19, mtgs took place via video/zoom)	Project documentation		
Output 1.1.4..5 Data set (quantitative data) for each NOA project	Share of projects with a set of quantitative data Share of output and IO indicators listed in the projects log frame for which data are	0	For 50% of the projects a set of quantitative data is available (2020) On average, for at least 50% of the output and IO indicators listed in the projects log frame data are	Project documentation		

	available (per project)		available (2020)		
Output 1.1.4.6 Data set (qualitative data) for each NOA project	Share of projects with a set of qualitative data	0	For 70% of the projects a set of qualitative data is available (2020)	Project documentation	
Output 1.1.4.7 Data set in AKVO (section 1, 4 and 5) for each NOA project	Share of projects for which obligatory data in section 1,4 and 5 of the AKVO database is available		For 70% of the projects data are available (2020)	Project documentation	
Output 1.1.4.8 Analytic reports (regional level)	Availability of yearly monitoring report at regional level	0	1 (2019) 1 (2020)	Project documentation	<ul style="list-style-type: none"> <li>Outputs are accessible for all stakeholders</li> <li>Outputs and support services are used by stakeholders</li> </ul>
Output 1.1.4.9 Analytic reports (national level)	Availability of yearly monitoring report at national level	0	1 (2019) 1 (2020)	Project documentation	

Outputs related to Result 2.1.1 EU headquarters, EU delegations and project implementers have increased knowledge and skills in the area of project design, monitoring and evaluation

Output 2.1.1.1 EUTF cross-window Theory of Change	Availability of a Theory of change	0	1 (2018)	Project documentation	<ul style="list-style-type: none"> <li>• Outputs are accessible for all stakeholders</li> <li>• Outputs and support services are used by stakeholders</li> </ul>
Output 2.1.1.2 Written review of revised Theory of Change	Availability of written comments	0	1 (2018)	Project documentation	
Output 2.1.1.3 Coordination meetings with other EU TF windows	Number of coordination meetings	0	At least 2 per year	Project documentation regarding 2018-2020 coordination with DG DEVCO and Altai on COIs, EUTF TOC, COI definitions, new COVID-19 indicators	
Output 2.1.1.4 Set of joint EUTF macro output indicators	Availability of joint macro output indicators	0	1 (2018)	Project documentation	
Output 2.1.1.5 Regularly scheduled and Ad hoc phone mtgs with DG NEAR	Number of phone meetings with DG NEAR	0	At least one monthly meeting	Project documentation in the form of calendared meetings and appts	
Output 2.1.1.6 Ad-hoc in-person mtgs with DG NEAR	Number of in-person mtgs with DG NEAR	0	At least 4 per year	In-person mtgs 2018. (1) June 2018. Mtg	



						NOA OpCom Present. 2020: video conferences following COVID-19 restrictions	
Output 2.1.1.7 In-person introduction to NOA MLS framework, data collection and reporting for EU DEL	Number of staff of EU DEL in target countries of the NOA who received in-person introduction	0	At least one staff member of each EU DEL (2018); Sept. 2017 workshop, staff from all EUDs were present, including Algeria	Project documentation			
Output 2.1.1.8 Concept for regional events on MLS	Availability of concept for regional event on M&E	0	1 (2019)	Project documentation			
Output 2.1.1.9 MLS Sustainability resources on AKVO and other key MLS components	Electronic or web-based resources on AKVO and other key the EUTF NOA MLS	0	TBD	Project documentation			
<b>Outputs related to Result 2.2.1 Lessons learned and experiences gained in the course of the MLS of the initiatives implemented are systematised and accessible for all stakeholders</b>							
Output 2.2.1.1	- Availability of	0	1 (2020)	Project			<ul style="list-style-type: none"> <li>• Outputs are accessible</li> </ul>

Website with FAQs and documents related to the NOA MLS framework	website			documentation	for all stakeholders
Output 2.2.1.2 Report on lessons learned	Availability of report on lessons learned	0	1 (2020)	Project documentation	<ul style="list-style-type: none"> <li>Outputs and support services are used by stakeholders</li> </ul>

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